

Report to: **Executive**

Date: **7th December 2017**

Title: **Budget Proposals Report 2017-18**

Portfolio Area: **Cllr R Tucker - Annual Budget Setting Process**

Wards Affected: **All**

Relevant Scrutiny Committee: **Overview and Scrutiny Panel**

Urgent Decision: **N** Approval and clearance obtained: **Y**

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Recommendations:

It is recommended that the Executive:-

(i) Consider the Budget Proposals report for 2018/19 and the outcomes of the Members' Budget Workshop (see Section 6), prior to requesting the views of the Overview and Scrutiny Panel in January 2018 on the budget issues contained within the report.

1. Executive summary

1.1 The Council's Medium Term Financial Position (MTFP) is based on a financial forecast over a rolling five year timeframe to 2022/23. The Council, along with other local authorities, has faced unprecedented reductions in Government funding since the Comprehensive Spending Review 2010. Between 2009/10 and 2019/20, the Council's Core Government funding has reduced by £4 million.

- 1.2 South Hams has continued to work in partnership with West Devon Borough Council which has allowed South Hams District Council to achieve annual savings of £3.9 million and more importantly protect all statutory front line services.
- 1.3 Between both Councils the annual shared services savings being achieved are over £6 million. However, the Councils continue to face considerable financial challenges as a result of uncertainty in the wider economy and constraints on public sector spending as outlined in the Comprehensive Spending Review. On 31st October 2017, both South Hams District Council and West Devon Borough Council considered separately whether to submit a Proposal to the Secretary of State for a Single Combined Council. A Proposal will not be submitted as West Devon made the decision to not submit a Proposal.
- 1.4 A Members' Budget Consultation Workshop was held on 28th September 2017 and this was followed up with a Members' Budget Survey. On 12th October, the Overview and Scrutiny Panel considered the Medium Term Financial Strategy 2018/19 report and specifically the contents of the Member Survey on the Budget Options and made recommendations to the Executive in the detailed minutes (Minute O & S. 60/17).
- 1.5 Following a meeting with the Leader and Deputy Leader of the Council, on consideration of the minutes, this report sets out recommendations for the Budget Proposals for 2018/19, prior to requesting the views of the Overview and Scrutiny Panel in January 2018 on the budget issues contained within the report.
- 1.6 **South Hams District Council is currently forecasting a £0.3m budget gap by 2019/20.** This has been reduced from the previous figure quoted in October 2017 of £0.8m, due to the savings and income generation that have been identified from the Members' Budget Workshop which totalled £450,000. These are shown in Appendix A as shaded grey items to identify the items that are new. The items are detailed in Section 6 of the report. Section 6 also sets out that negotiations have now concluded on the Dartmouth Lower Ferry (see section 6.21) and savings of £100,000 are envisaged by 2019/20 which have also been built into the financial modelling.
- 1.7 Section 2 shows that by 2019/20, the Council has a predicted £0.3m budget gap. However this position is reliant on the Council having achieved the predicted level of savings from transferring public conveniences to Town and Parish Councils (£180,000), securing a 75% cost contribution from some public conveniences (£45,000) and installing pay on entry on others (£36,000). These savings have been built into the financial modelling and the £0.3m budget gap in 2019/20 is after taking these savings into account. If these savings are not achieved, the budget gap in 2019/20 increases to over £0.5 million.

- 1.8 The budget gap also only assumes that there will be a 1% pay award each year from 2018/19 onwards. Any increase over and above the 1% modelled will add an extra £90,000 per annum to the budget gap.

2. OVERALL POSITION – BUDGET GAP

2.1 Appendix B illustrates the overall financial forecast for the forthcoming five years. The Council’s Net Budget is £8.3 million in 2017/18. A Summary forecast is shown below of the potential budget situation if all of the budget pressures and the savings and income generation in Appendix A were approved. It also shows the situation if the Council Tax is increased by £5 (shown in Appendix B).

2.2 The following table illustrates the predicted budget gap from 2018/19 onwards for the Council as shown in Appendix B:

	2018/19 £	2019/20 £	2020/21 £	2021/22 £	2022/23 £
Cumulative budget gap	157,597	287,478	259,577	276,740	339,403

(See the comments in paragraphs 1.6 to 1.8 in the Executive Summary)

2.3 **This shows that by 2019/20, the Council has a predicted £0.3m budget gap.**

2.4 The cost pressures, savings and additional income already identified for 2018/19 are shown in Appendix A. It is to be noted that this is the best estimate of the financial position at the current time and new items could arise and the report will be updated.

2.5 For example the current financial modelling budgets for an increase in the pay award of 1%. However if that figure were to increase, it would increase the cost pressures by £90,000 for each 1% above the 1% already budgeted for.

2.6 Appendix A and Appendix B show that there remains a budget gap of £157,597 in 2018/19. There are still items which are not yet known which will affect next year’s budget position. These are:-

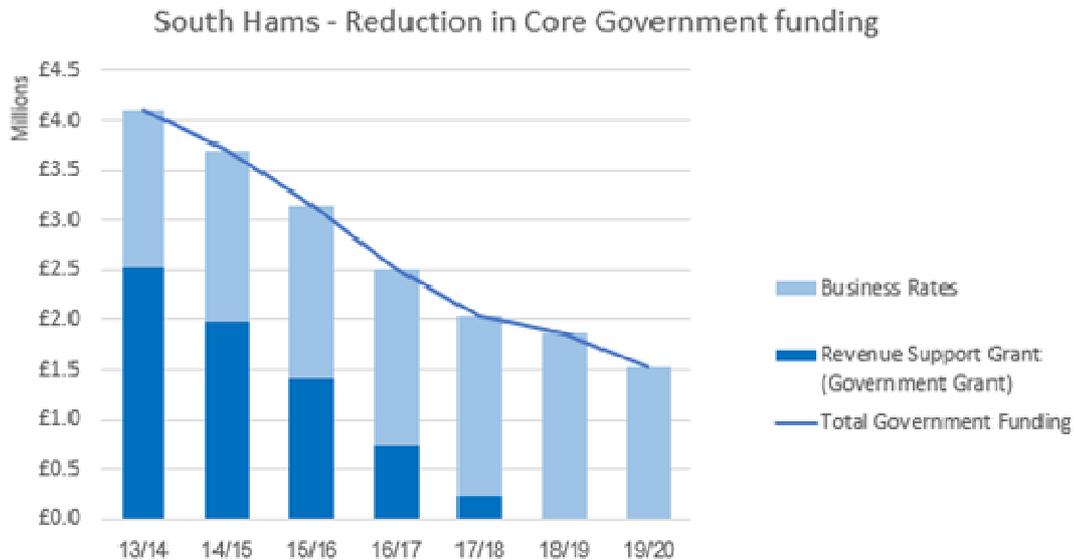
- Calculation of the Tax Base for 2018/19 (known in mid December)
- Notification of the Council’s New Homes Bonus allocation for 2018/19.
- Announcement on which areas have been successful in achieving Business Rates Pilot status for 2018/19 (see 5.5)
- Whether the Council will receive any transitional grant award for 2018/19
- The pay award that will apply for 2018/19 onwards (see 4.1)

With the exception of the last point, all of the items above are likely to be known in December. Most of the items will be announced in the Draft Finance Settlement for 2018/19 which is expected to be announced in the middle of December 17.

A budget update will be issued to Members as and when these items are known, with further recommendations of how it is proposed to close the remaining budget gap of £157,597.

3 THE FOUR YEAR SETTLEMENT FUNDING OFFER

- 3.1 During 2016/17 the Government offered Local Authorities the opportunity to apply for a four year agreed funding settlement, subject to the production of an efficiency plan. The Council applied and was accepted for the four year agreement.
- 3.2 By 2018/19 the Council receives no Government funding (Revenue Support Grant) and the Council will need to be self-sufficient. The withdrawal of Government funding has happened two years earlier than expected. The Council's Settlement Funding Assessment (Government Grant and funding from Business Rates) is reducing by a further 39.3% between now and 2019/20. This compares to an 18.7% cut for Metropolitan Districts and 32.4% for Shire Districts. Counties vary between 30% to 31%.
- 3.3 District Councils such as South Hams have also suffered a large reduction in their New Homes Bonus funding (£0.5 million in 17/18) due to the number of years payments are being reduced, from six years to five years in 17/18 and to four years from 18/19 onwards. The funding being released is to contribute towards adult social care costs, a function carried out by Unitary and County Councils.



In 2009/10, South Hams District Council received £5.5m in Core Government funding. By 2019/20 this has been reduced to £1.5 million as shown.

- 3.4 It can be seen from the graph above that between 2009/10 and 2019/20 the Council's Core Government funding will have reduced by £4 million.

4 ASSUMPTIONS FOR FINANCIAL MODELLING PURPOSES

4.1 The Trade Union pay claim for 2018/19 is for one year (2018/19) and is for a 5% increase on all pay scales. A budget provision of 1% for 2018/19 (£90,000) onwards has been modelled. The Medium Term Financial Position is not an expression of Council Policy on pay awards, but a means of ensuring an appropriate provision is made as part of the overall financial planning of the Council.

4.2 The report assumes inflation will run at 2% over the five year period. The Consumer Prices Index (CPI) rose to 3.0% in September 17.

4.3 The Medium Term Financial Position has included a cost pressure of £220,000 for Inflation and increases on Goods and Services. The main items are:-

- £80,000 – Staff salary increments
- £40,000 – Business Rates increases (Revaluation 2017/18 onwards)
- £30,000 – Utilities inflation
- £20,000 – Fuel inflation
- £10,000 – Insurance premiums

An amount of £40,000 is to fund a 2% uplift on other expenditure budgets (£2 million). Within this, there is a cost pressure of £4,000 for General Data Protection Regulation which will apply from May 2018.

- 4.4 The predicted interest rate forecast from our treasury management advisors, Capita, is that interest rates will remain at 0.5% up to September 2018 and then in December 2018 the base rate is predicted to rise to 0.75%. By December 2019 the bank base rate is predicted to increase to 1%.

Officers will make recommendations in January 2018 on the strategy for internal borrowing and external borrowing for the Leisure Investment. A Council is not able to borrow in advance of need and borrowing will be undertaken on review of the Council's whole Capital Financing Requirement and projected Balance Sheet for future years.

- 4.5 An increase in council tax of £5 for the next five years has been modelled for council tax purposes. This would equate to a Band D council tax for South Hams of £160.42 in 2018/19 as shown in Appendix B and equates to a council tax increase of 3.2%.
- 4.6 It has been assumed that the number of properties within the District will increase by 450 per annum from 2018/19 to 2022/23 – this is an increase of approximately 1.2% - the Council had 37,379.62 Band D equivalent properties in 2017/18. These additional properties have been used to calculate the amount of additional Council Tax and also the potential for New Homes Bonus. The Tax Base will be known in mid December 17.

5. BUSINESS RATES AND COUNCIL TAX

- 5.1 **Retained Business Rates** - The Government introduced the Business Rates Retention system from April 2013. There is a risk of volatility in the system because Councils are exposed to any loss of income if businesses go into decline.
- 5.2 Of the Business Rates collected of £30.8 million, the Council is predicted to retain in funding only £1.86 million of this in 2018/19. So the District Council retains approximately 6p in every £1 to run our services.

Self-sufficient local government: 100% Business Rates Retention

- 5.3 The move from 50% to 100% Business Rates Retention (BRR) will see new responsibilities given to local government, with certain central government grants already being phased out for many Councils such as South Hams (such as Revenue Support Grant).
- 5.4 The Government has previously announced that the move to 100% BRR will be fiscally neutral. As the Local Government Finance Bill was omitted from the Queen's Speech, the timing for the introduction of 100% BRR is now unclear.

5.5 **Business Rates Pilot status for 2018/19**

On 1 September, an invitation to apply to become a business rates pilot for 2018/19 was issued by the Government. If successful, the pilot would begin on 1st April 2018. Financial modelling shows that the Devon business rates pool could benefit by somewhere in the region of between £10m to £16.9m by becoming a pilot in 2018/19. The recent modelling shows that South Hams could benefit by at least £0.5 million and it could be higher (e.g. £0.7 million) depending on business rates growth estimates. As part of a Pilot, South Hams would receive 40% of all business rates growth above the baseline (as opposed to 20% outside of the Pool or 22% inside the Pool in 2018/19).

- 5.6 This is one-off additional revenue money for the year of the pilot only (2018/19). The bid has set out how pilot status for Devon would meet the principles of assisting financial sustainability for the District Councils, higher levels of investment in economic regeneration in Devon and support for Upper Tier Councils with the growing financial cost pressures of areas such as adult social care and children's services. It is likely to be announced in late December (with the Finance Settlement) which areas have been successful in gaining pilot status for 2018/19.

Council Tax

- 5.7 South Hams District Council's share of the council tax bill in 2017/18 was **9%**, being £155.42 out of an average Band D council tax bill of £1,737.25. The total income from council tax in 2018/19 is predicted to be £6.07 million. A 1% increase in council tax generates an extra £59,000 for South Hams.

£5 council tax referendum limit for District Councils

- 5.8 The previous year's Finance Settlement confirmed that the Council Tax referendum limit for all District Councils for 2017/18 was the higher of 2% or more than £5. This meant that the District Council had the flexibility to increase its Band D council tax by £5 for 2017/18. It has been assumed in this report that the same principles will apply for 2018/19. (An increase of £5.01 triggers a council tax referendum).
- 5.9 At the Members' Budget Workshop held on 28th September 2017, there was early support for increasing council tax by the maximum allowable of £5. At this event it was recognised that this measure would increase the base budget for ensuing years and protect the delivery of services and the Council's financial resilience. (Note, the council tax referendum principles have not yet been published by the Government for 2018/19, but the current limit is £5 for District Councils).

THE COUNCIL'S STRATEGIC PRIORITIES – OUR PLAN

- 5.10 The Council's 'Our Plan' describes the Council's vision and its aspirations for our communities. It does this by setting out what the Council wishes to deliver to our communities under eight themes. These themes are: Homes; Economy; Communities; Wellbeing; Infrastructure; Environment; Heritage; and Resources. 'Our Plan' is due to be reviewed during the 2017/18 financial year.

6 BUDGET PRESSURES, SAVINGS AND INCOME GENERATION

- 6.1 Financial modelling has been undertaken for the next five years to predict the Council's financial situation for the short and medium term.
- 6.2 **Appendix A** to the Medium Term Financial Position sets out the Budget Pressures forecast for the next five years and the additional savings and income forecast. ***These figures in Appendix A show the changes to the existing base budget.*** A description of the larger budget pressures are set out below.
- 6.3 **Torr Quarry Transfer Station** - The Council currently receives a payment from DCC for operation of the Torr Quarry transfer station of up to £280,000 depending on the tonnage throughput at the transfer station. This payment was linked to a tipping away payment which was payable to the District Council when our main tipping site for waste was the Heathfield landfill site near Newton Abbot. Now that our main site for disposal is Plymouth energy from waste plant the County Council are withdrawing the payment for tipping away.
- 6.4 Given the scale of the payment to the District Council, representation was made to DCC to phase the withdrawal of this payment. It has been agreed that a payment of £142,500 will be paid as a contribution to the transfer station in 2018/19. After 2019 then the transfer station would need to be fully funded by the Council, or other arrangements be made to transport waste direct to the Plymouth disposal facility. During the procurement process for waste and cleansing, bidders may express an interest to run the station as a commercial enterprise which may offset the running costs and still make it available for the District to use.
- 6.5 **Salaries** – A 1% provision for a pay award has been included for 2018/19 which totals £90,000. This is explained in section 4.1. Any increase over 1% will add an extra cost pressure of £90,000. Also an amount of £80,000 has been included for salary increments.
- 6.6 **ICT support contracts** - An extra cost pressure of £40,000 has been added for 2018/19 for ICT support contracts, to align the budget to actual expenditure. The additional cost of ICT contracts such as IEG4 software are offset by additional recovery of housing benefit overpayments of £40,000.

- 6.7 **Controlled Waste Regulations income** - Properties which are chargeable under the Controlled Waste Regulations legislation and which can be identified from our own internal data have now all been written to and where appropriate invoiced. This is projected to achieve an income for 2017/18 of £35,000. The budget is £75,000 in 17/18 and this will not be achieved. It is recommended to reduce the income target for 2018/19 by £40,000 to reflect actual income achievable.
- 6.8 **Partnership Grant funding** – It is recommended to increase the current contribution (£2,710) to the Ivybridge Ring and Ride by £2,000, in acknowledgement that since the Totnes Ring and Ride closed down, Ivybridge has added to its services, mainly to South Brent and Dartington.

SAVINGS AND INCOME GENERATION

- 6.9 **Batson Boat Storage Fees** (£6,100) - Increase fees to store boats/trailers at Batson Boat Park in Salcombe. Charges proposed to be increased as follows: Amend charges: Daily rate increases from £8 to £10 per day; Weekly rate (paid in advance) raised from £59 to £60 per week; Weekly rate (paid on arrival) raised from £49 to £60. It is assumed no reduction in usage as pricing will remain competitive and demand exceeds supply.
- 6.10 **Winter Boat Storage Fees** (£8,200) - Proposal to raise charges by 10%. Customers may seek alternatives, but overall the price to customers remains broadly competitive when compared to other harbours. Because demand currently outstrips supply, it is assumed that overall numbers of over-wintering boats will not decrease.
- 6.11 **Public Conveniences pay on entry** (£16,000 in 18/19 and £36,000 by 19/20) – To install pay on entry on the following Public Conveniences - Bigbury, Whitestrand, Creek (Salcombe), North Sands, South Sands, Coronation Road, Steamer Quay (Totnes), Civic Hall, Fore Street, Slapton Line, Glanville's Mill, Wembury, Dittisham. This would require a capital outlay and a capital budget has been included within the Capital Proposals for 2018/19, which is a separate report on this agenda.
- 6.12 **Beach Huts at North and South Sands** (£31,000 19/20 onwards) – Concept of installing beach huts at North Sands and South Sands. The huts would be rented out for the week during the summer. It is felt that this would add to the appeal and ambiance of these two popular beaches. The costing exercise has been based on “premium” beach huts which would seem appropriate for the setting. Life expectancy of the huts would be 15 years. This is currently a concept and it would require planning permission and a capital investment which is estimated to be re-couped by year 3. A capital budget has been included within the Capital Proposals for 2018/19, which is a separate report on this agenda.

- 6.13 **Car parking fees** (£38,000) - An income target equivalent to a 2% increase in car parking fees (£38,000) is proposed for 2018/19, with consultation with communities as to how this is achieved through the community led tariffs policy.
- 6.14 **Additional car parking income** (£70,000) - The car parking income target has also been increased by £70,000 in 18/19, to reflect actual income being achieved in 17/18.
- 6.15 **Duty planning** – charged appointment basis (£5,000) - The proposal is to increase the appointment time from 15 mins to 30 mins and charge £30 per appointment.
- 6.16 **Re-procurement of contracts (leisure)** – The Medium Term Financial position shows the savings in Appendix A from the re-procurement of outsourced contracts e.g. the leisure contract.
- 6.17 **Planning fee income** (£90,000) - The planning income target has also been increased by £90,000 in 18/19, to reflect actual income being achieved in 17/18.
- 6.18 **Income from commercial developments** (£30,000) – The employment units at Burke Road, Totnes and Admiral Court, Dartmouth will be ready to let for 2018/19. These have been built during 2017/18.
- 6.19 **Licensing income** (£30,000) – An income target for Licensing income from shellfish export certificates has been built into the Budget for 2018/19.
- 6.20 **Housing Benefit recoveries of overpayments** (£40,000) - A sum of £40,000 has been built into the 2018/19 forecasts as a recurring income for Housing Benefit recoveries of overpayments.
- 6.21 **Dartmouth Lower Ferry** (£75,000 in 18/19, £100,000 by 19/20) - The saving is based upon a combination of savings from:
- Changes in the ferry operating rota & a review of terms and conditions
 - Improving the fees and charges setting process
 - Improvement in administration of the service

Due to the length of time that union negotiations have taken around the ferry working rota and terms and conditions, new contracts could not become effective until November 2017. This issue has been revisited a number of times with the ferry workforce over a number of years so it was important that all issues were fully considered. A saving of £46,000 will be achieved as a service saving in 2017/18, with this being increased to £100,000 by 2019/20.

6.22 **Reduce RNLI contracted lifeguard provision** (£40,000) - This option reduces the non-statutory provision of beach safety services from 7 to 3 beaches in South Hams by stopping RNLI contracted life guarding services at Hope Cove, Slapton Sands, Thurlestone and Sedgewell beaches. Life guarding services will continue at Challaborough, Blackpool Sands and Bantham as these are funded by the private land-owners. This option has been taken by other Councils regionally.

6.23 **Public Conveniences transfer to Parish Council/ closure** (£90,000 in 19/20 and increasing to £180,000 by 20/21) – Transfer to the Parish Council (Parish Council assume responsibility) or closure for the following Public Conveniences:-

Higher Ferry, Bittaford, Ugborough, Thurlestone, Holbeton, Staverton, Newton Ferrers, Coronation Park*, Lower Ferry, Stoke Fleming, Malborough, Manor Gardens, Mill Bay, South Brent, Salcombe Fish Quay, Shipley Bridge, Coronation Road (Totnes) and Civic Hall (Totnes).

*Only if it does not get transferred to the Parish as part of a wider asset transfer, as currently planned.

6.24 **Public Conveniences** (£45,000) - Obtain a 75% Contribution from Café's to help fund the following Public Conveniences:- South Milton, Ferry Steps, Dartmouth Castle and Steamer Quay.

6.25 **Budget scouring savings** (£4,000) – This is in regard to concessions currently offered.

6.26 **Partnership grant funding** – The Partnership Task and Finish Group gave an update to the Overview and Scrutiny meeting on 12th October. Following this, the draft budget proposals include a proposal to reduce partnership funding to the CVS by £20,000 for 2018/19.

6.27 **Partnership grant funding** - There is also a proposal to reduce the level of funding to BIP (Business Information Point) which is currently £8,000 per annum (N.B £2,300p.a. is committed until 2020 to support the Devon-wide growth hub). The funding to BIP is not currently budgeted for in the base budget and this year this funding was paid out of reserves.

6.28 **Cessation of accepting cash and cheques** (£35,000) – The proposal is to remove the facility for accepting cash and cheques at Council premises, excluding Car Parks. The Council would procure a new card acquiring contract. Customers (as now) will be able to pay by cash or cheques via Paypoint or at Post Office.

6.29 **Budget Monitoring position** - The six monthly Revenue Budget Monitoring position is also an item on this Executive agenda. This is showing a predicted underspend against budget of £123,000 for 2017-18. This is due to additional planning income. Where there are variances identified against budget, the budget for 2018/19 has been adjusted where necessary.

6.30 **Areas where further work is needed** – There are some areas where further work is needed to inform next year’s Budget Proposals.

- The Members’ Budget Workshop included a proposal for the Council to invest some of its funds in the CCLA Property Fund (returns can be in the region of 5% - this is a longer term investment as this is effectively tying the investment up for at least 5 years). More modelling work is required on this option and this is linked to the work in Section 4.4 regarding officers making recommendations in January 2018 on the strategy for internal borrowing and external borrowing for the Leisure Investment.
- At the Members’ Budget Workshop, the concept of Members setting stretched income targets (e.g. income targets which are in addition to those formally built into the base budget) for certain areas of the Council’s activities and services was discussed. Further work will be done on this over the coming weeks.
- On 19th October 2017 the Executive considered a report on the review of management arrangements for residential property portfolio. An assessment will be made of the potential revenue saving for 2018/19 once more details are known.
- Fees and charges – A Fees and Charges report for 2018/19 will be presented to the Overview and Scrutiny Panel on 18th January 2018.

7. NEW HOMES BONUS (NHB)

7.1 Appendix E sets out estimated amounts of NHB receivable in future years and possible uses of the NHB for Members’ views. The amount of NHB anticipated for 2018/19 is just below £1.1 million. Of this it is proposed that £500,000 is used to fund the revenue base budget in 18/19, £417,700 is used to fund the capital programme budget in 18/19 and £153,900 is used to fund the Community Reinvestment Project Scheme. The full detail is shown in Table 1.8 of Appendix E.

8. CAPITAL PROGRAMME 2018/19

8.1 A separate report for the Capital Programme proposals for 2018/19 is on the Executive agenda. This sets out a proposed Capital Programme for 18/19 of £2,555,000.

- 8.2 Funding of £2,555,000 is therefore required. The table below shows the recommended way that these projects are financed:-

Capital Programme 2018/19	£ 2,555,000
Funded By:	
Capital Programme Reserve *(see Note 1)	326,300
Current capital receipts	481,000
Anticipated future capital receipts	630,000
Better Care Grant funding towards Disabled Facilities Grants (estimated)	700,000
New Homes Bonus	417,700
TOTAL	2,555,000

Note 1 – The current proposed funding of the Capital Programme includes the Council continuing to make a revenue contribution to the Capital Programme Reserve in 2018/19 of £181,600. This was an item discussed at the Members’ Budget Workshop. Due to the capital projects which are being bid for in 2018/19, it is recommended that this contribution is continued with for 2018/19, to enable the proposed capital projects to proceed.

- 8.3 The Capital Programme is set by the Council and may be funded by sale proceeds from the disposal of assets (capital receipts), external grants and contributions, directly from revenue or from borrowing.

9. EARMARKED AND UNEARMARKED RESERVES

- 9.1 A schedule of the Council’s Earmarked and Unearmarked Reserves is set out in Appendix D. The Council has just under £1.8 million in Unearmarked Revenue Reserves and £12.7 million in Earmarked Reserves. The Council’s Net Budget is £8.3 million in 2017/18.

10. BUDGET TIMETABLE

- 10.1 The Budget Timetable is shown in Appendix F.

11. CLOSING THE BUDGET GAP IN 2018/19

- 11.1 Appendix A and Appendix B show that there remains a budget gap of £157,597 in 2018/19. There are still items which are not yet known which will affect next year’s budget position. These are:-
- Calculation of the Tax Base for 2018/19 (known mid December).
 - Notification of the Council’s New Homes Bonus allocation for 2018/19.

- Announcement from the Government on which areas have been successful in achieving Business Rates Pilot status for 2018/19 (see 5.5).
- Announcement from the Government on whether the Council will receive any transitional grant award for 2018/19 (this has been £50,000 in previous years and there is speculation as to whether the Government will extend these grant awards into 2018/19 to ease the financial burden on Councils).
- The pay award that will apply for 2018/19 onwards (see 4.1).
- There are some areas of further work outlined in 6.30 which will also have an impact on next year's Budget Proposals.

Some of the items above will be announced in the Draft Finance Settlement for 2018/19 which is expected to be announced in the middle of December 17.

A budget update will be issued to Members as and when these items are known, with further recommendations of how it is proposed to close the remaining budget gap of £157,597. A budget update report will be presented to the Overview and Scrutiny Panel on 18th January 2018 containing details of these items.

12 Looking Forward to the Future

- 12.1 Overall, the Council's finances remain in a stable position. In order to maintain this position, the Council operates continuous monitoring of both income and expenditure. This ensures that services are delivered within approved budgets and that all three elements of value for money (economy, efficiency and effectiveness) are achieved for our residents.

13. IMPLICATIONS

Implications	Relevant to proposals Y/N	Details and proposed measures to address
Legal/Governance	Y	The preparation of the Budget is evidence that the Council has considered and taken into account all relevant information and proper advice when determining its financial arrangements in accordance with statutory requirements, and in particular, that it will set a lawful budget.
Financial	Y	The financial implications are summarised in Appendices A and B of the report. Section 2 shows that by 2019/20, the Council has a predicted £0.3m budget gap.

Risk	Y	Each of the budget options taken forward by Members will consider the risks of the option.
Comprehensive Impact Assessment Implications		
Equality and Diversity		None directly arising from this report.
Safeguarding		None directly arising from this report.
Community Safety, Crime and Disorder		None directly arising from this report.
Health, Safety and Wellbeing		None directly arising from this report.
Other implications		None directly arising from this report.

Supporting Information

Appendices:

Appendix A – Budget pressures and savings

Appendix B – Summary of Budget position

Appendix C – Contributions to Reserves

Appendix D – Reserves (Earmarked and Unearmarked)

Appendix E – New Homes Bonus funding and Capital Programme 2018/19

Appendix F – Budget Timetable

Approval and clearance of report

Process checklist	Completed
Portfolio Holder briefed	Yes
SLT Rep briefed	Yes
Relevant Exec Director sign off (draft)	Yes
Data protection issues considered	Yes
If exempt information, public (part 1) report also drafted. (Committee/Scrutiny)	N/A